

# Cyber Security Governance: Updates from the Front Line

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**Templar Executives**  
Cyber Security Resilience For Business

Cyber Security Supplier to Government:



Courses Accredited and Certified by:



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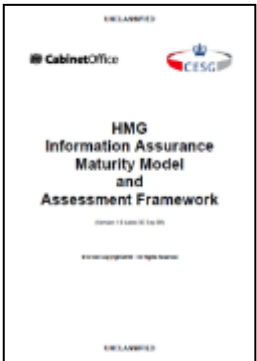
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# World Class Track Record – Advising Government & Industry



National Information Assurance Strategy



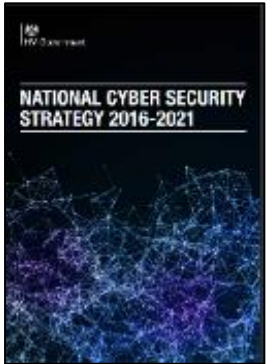
Information Assurance Maturity Model



MOD IA Strategy



National Cyber Security Strategy



National Cyber Security Strategy



FTSE 100s



New National Strategy

2007

2023

Data Handling Report



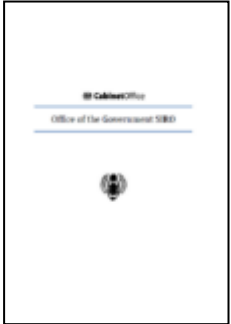
National Cyber Security Strategies



MOD IA Programme



Office of the Government SIRO



Action 25



IMCCE



Global



# Templar Executives - Services & Solutions

## Business Consultancy



## Cyber Academy



## Cyber-as-a-Service



## Cyber Physical Security



## Global Services: MCERT



## Business Continuity & Crisis Management



Our introductory video: [https://www.youtube.com/watch?v=p\\_7LX-eRNAo](https://www.youtube.com/watch?v=p_7LX-eRNAo)

### Cyber Security Consultancy



Assure & Advise; Board-level engagement, Cyber Security Risk Assessments, Governance & Strategy

### Templar Cyber Academy



World-class education and training; market-leading portfolio of NCSC Certified courses

### Templar BLADE



A unique Threat Intelligence and monitoring service

### Deception Technologies



Active Defence to create a hostile environment for attackers

### The Templar



A 'data center in a box' for contingency, backups, segregated environments

### The CMAD

Priority	Control	Impact
1	1.1 Establishing the scope of the information security management system	High
2	1.2 Determining the scope of the information security management system	High
3	1.3 Monitoring, measurement, analysis and evaluation	High
4	1.4 Nonconformity	High
5	1.5 Corrective action	High
6	1.6 Confidentiality	High
7	1.7 Information security objectives and planning to achieve them	High
8	1.8 Information security objectives and planning to achieve them	High
9	1.9 Information security objectives and planning to achieve them	High
10	1.10 Information security objectives and planning to achieve them	High
11	1.11 Information security objectives and planning to achieve them	High
12	1.12 Information security objectives and planning to achieve them	High
13	1.13 Information security objectives and planning to achieve them	High
14	1.14 Information security objectives and planning to achieve them	High
15	1.15 Information security objectives and planning to achieve them	High
16	1.16 Information security objectives and planning to achieve them	High
17	1.17 Information security objectives and planning to achieve them	High
18	1.18 Information security objectives and planning to achieve them	High
19	1.19 Information security objectives and planning to achieve them	High
20	1.20 Information security objectives and planning to achieve them	High

A tiered, comprehensive and output driven Cyber assessment

# Cyber Security – a Shared Endeavour

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Lloyd's is the world's leading insurance and reinsurance marketplace, protecting assets, promoting growth and sharing risk to create a braver world

We have four key strategic priorities that will enable us to deliver value to our stakeholders; Performance, Digitalisation, Purpose, and Culture.



# Governance: Why?



# Governing What: Information Assets

An Information asset is a body of information defined and managed so it can be understood, shared, protected and exploited effectively.

An information asset has a recognisable value, associated risk, content and lifecycle.

## Common types of information assets:



**Personal/Sensitive  
Personal Data**



**Business  
Critical Systems**



**Commercial**



**Intellectual  
Property**



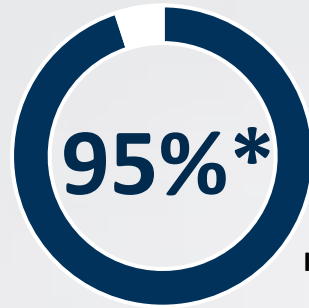
**Supplier  
Information**



# 'Cyber' – more than this

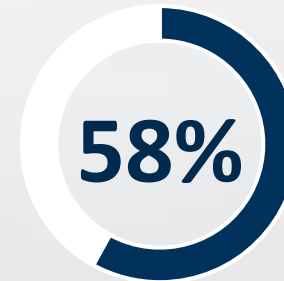


# The Human Factor



Of data breaches in 2020  
were caused by human error

IBM, Dec 2022



Of organisations report  
that employees ignore  
cyber security guidelines

Compitech, 2022





# Governing How: Key Considerations



Ownership

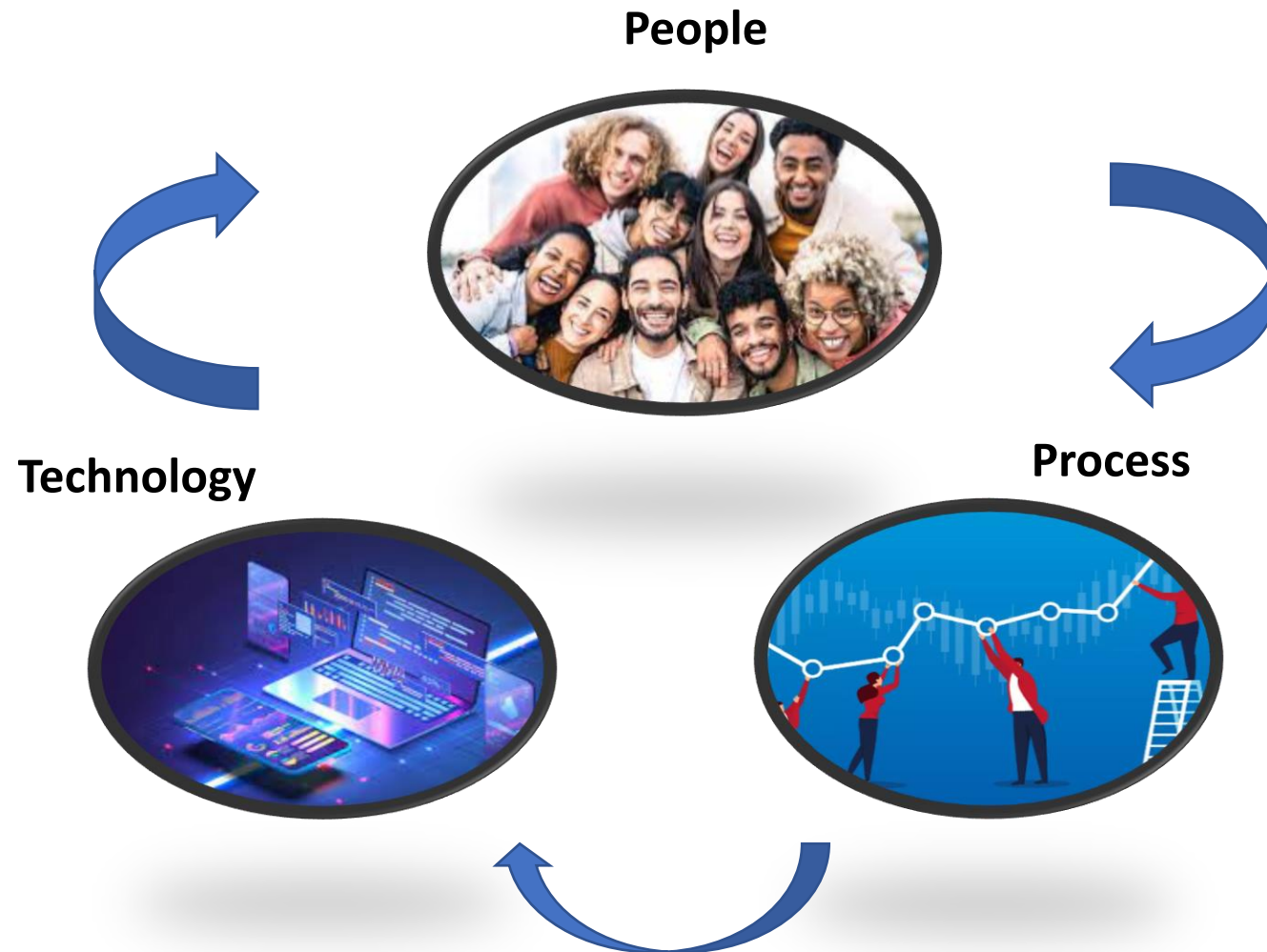


Accountability



Engagement

# Holistic Cyber Security: the Winning Combination



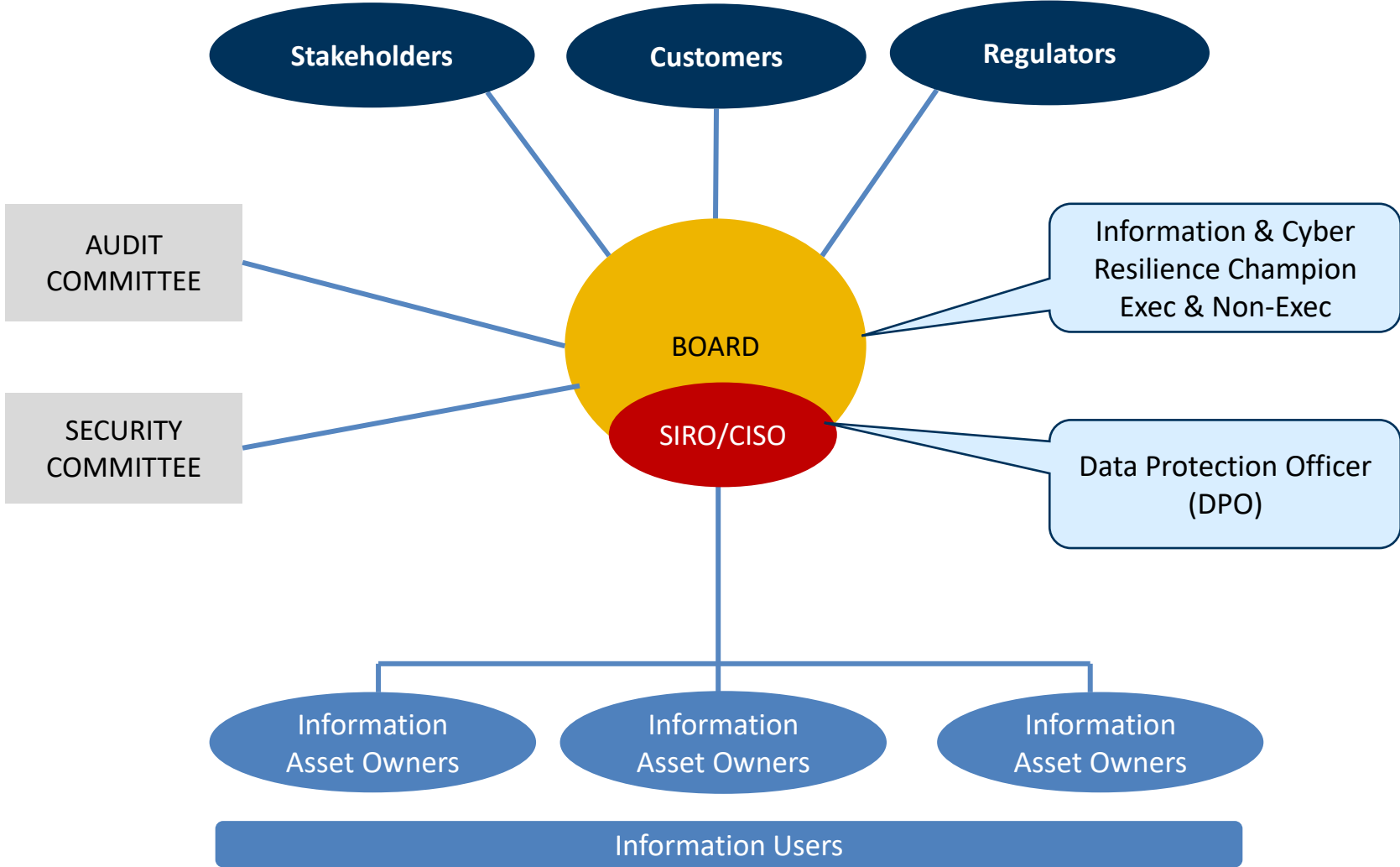
# Accountability – the Big Ask

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Cyber Security Means...



# Accountability – Governance Structure





# Ownership: The Senior Information Risk Owner (SIRO)

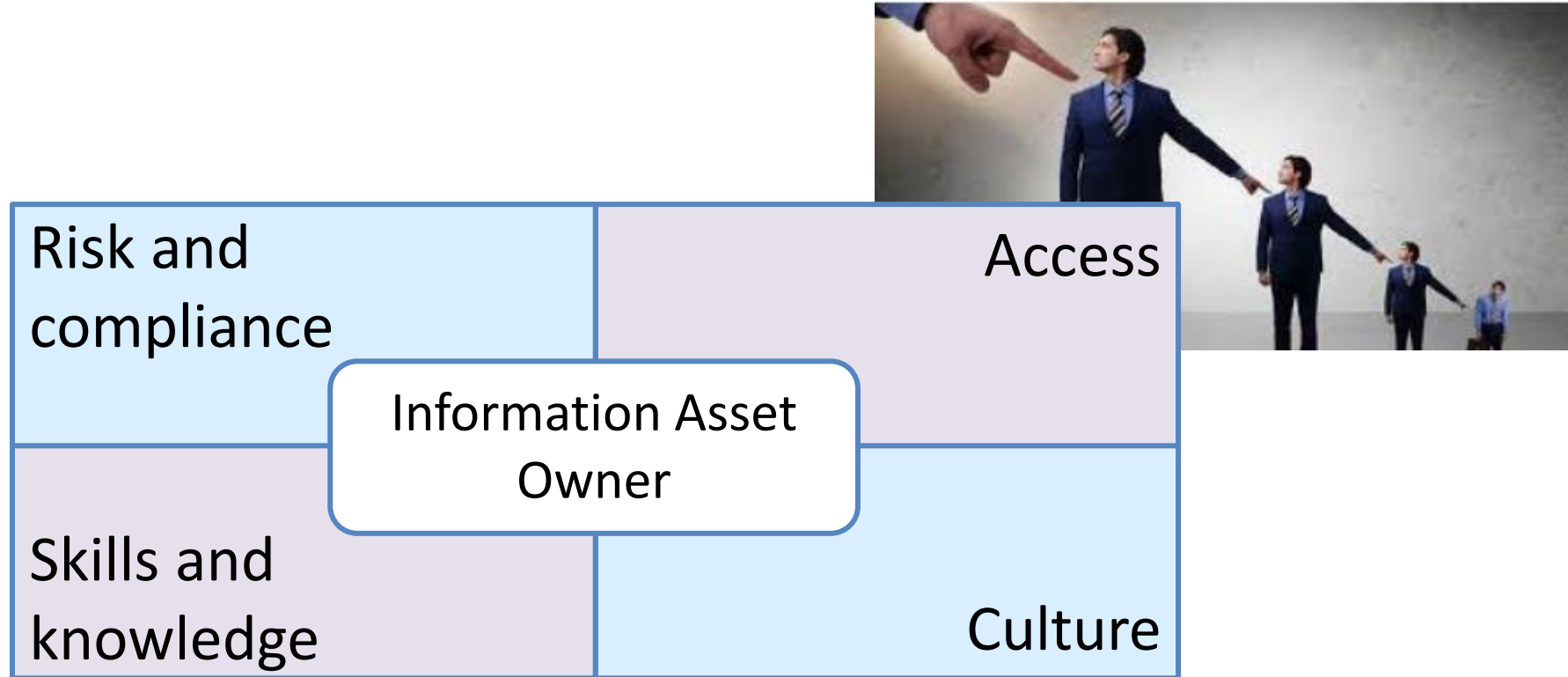
**Own the overall information risk policy and risk assessment process, test its outcome, and ensure it is used.**

**Lead and foster a culture that values, protects and uses information for corporate good.**

**Advise on the information risk/set Risk Appetite aspects of business delivery within the organisation and throughout the supply chain.**



# Ownership: The Information Asset Owner



# Governance: Third Party Suppliers

The screenshot shows the National Cyber Security Centre (NCSC) website. The header includes the NCSC logo and navigation links: ABOUT NCSC, CISP, REPORT AN INCIDENT, and CONTACT US. Below the header is a secondary navigation bar with links: Home, Information for..., Advice & guidance, Education & skills, Products & services, and News, blogs, events... A breadcrumb trail shows 'Home' with a house icon. The main content area features a 'GUIDANCE' tag and the title 'How to assess and gain confidence in your supply chain cyber security'.

# Accountability and Assurance: Standards Versus Maturity



**Hard on the outside,  
soft on the inside: Favours  
a Standards Approach**



**Layered security: Favours a  
Maturity Approach**



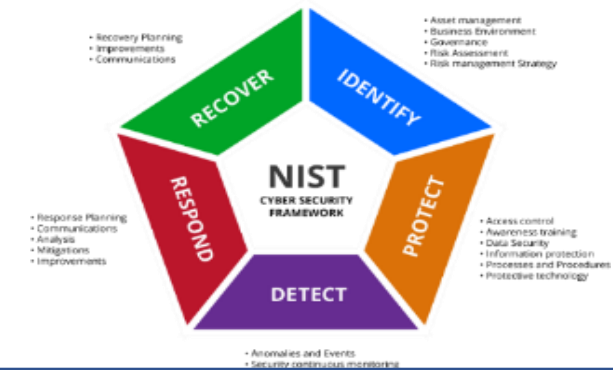
# Assessment Tools

## Key principles

- Independent assessment preferable to self assessment
- Maturity based models identify baseline, gap and ambition
- Assessment should be against holistic criteria, not just technology based. Include:
  - Leadership and Governance
  - Enterprise Systems and Processes
  - Technology
  - People
  - Supply Chain
- Repeat to assess progress and inform strategy/plan

## Assessment models

### NIST



### NCSC CAF 3



### Templar Executives CMAD

ISO 27001:13		
Total controls	10	10
Conform	8	80%
Minor Non Conformity	2	20%
Major Non Conformity	0	0%

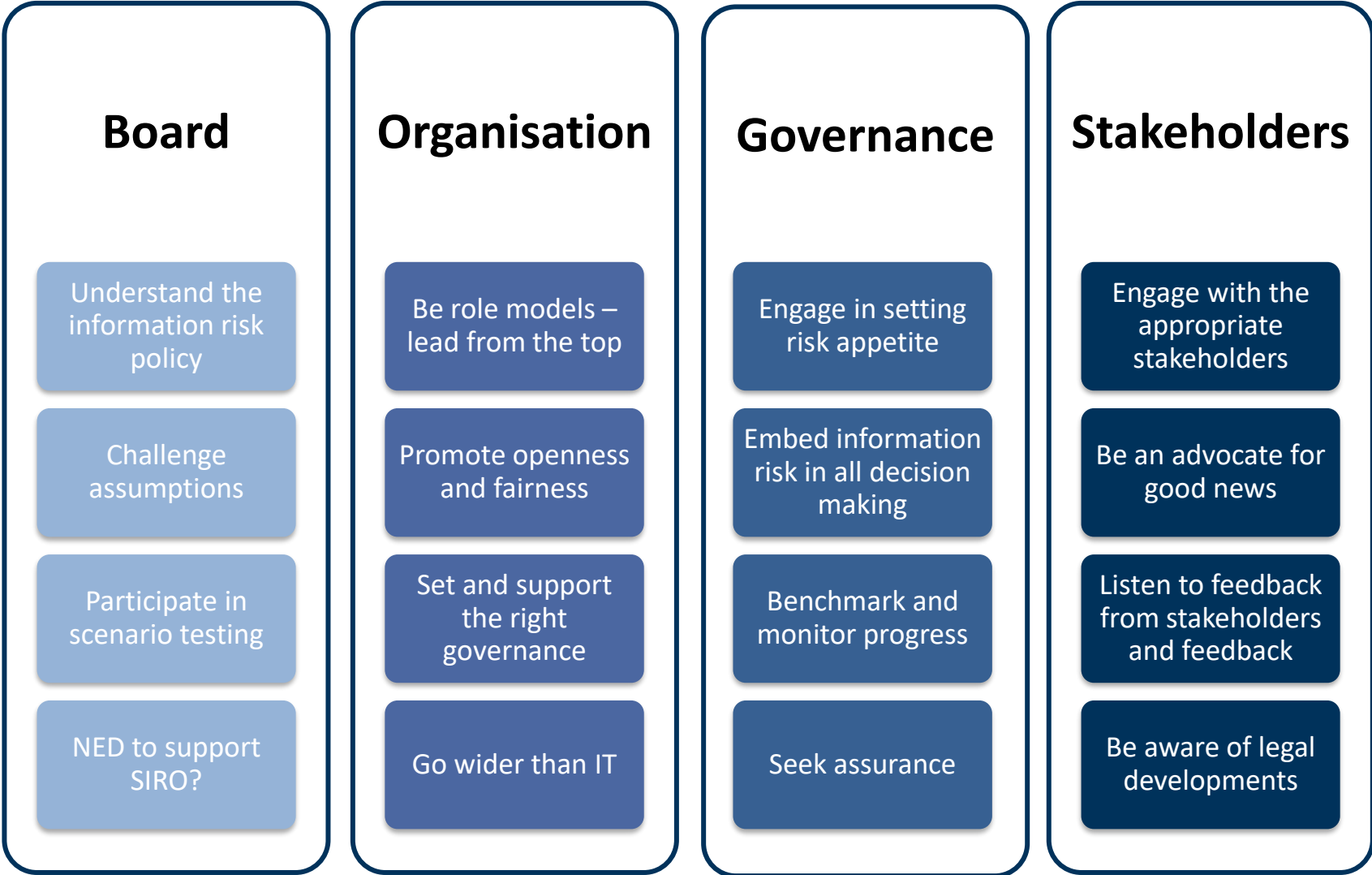
  

Priority	ISO 27001:13 Control	Level
1	4.4 Information security management system	Major Non Conformity
2	5.1 Leadership and commitment	Minor Non Conformity
3	4.3 Determining the scope of the information security management system	Minor Non Conformity
4	9.1 Monitoring, measurement, analysis and evaluation	Minor Non Conformity
5	9.1.3 Monitoring, measurement, analysis and evaluation	Minor Non Conformity
6	9.2 Internal audit	Minor Non Conformity
7	9.2 Internal audit	Minor Non Conformity
8	10.3 Continual improvement	Minor Non Conformity
9	4.1 Understanding the organization and its context	Conform
10	5.2 Policy	Conform
11	5.2 Policy	Conform
12	5.3 Organizational roles, responsibilities and authorities	Conform
13	6.2 Information security objectives and planning to achieve them	Conform
14	7.1 Resources	Conform
15	7.4 Communication	Conform
16	8.3 Information security risk treatment	Conform

# Engagement



# Engagement: How the Board can Support the SIRO







# How Engaged are your IT People?






# For Your Own Front Line



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Tackle the most pressing cyber challenges and opportunities facing your business at a world-ranked management school.

Entry Year  
**2023**

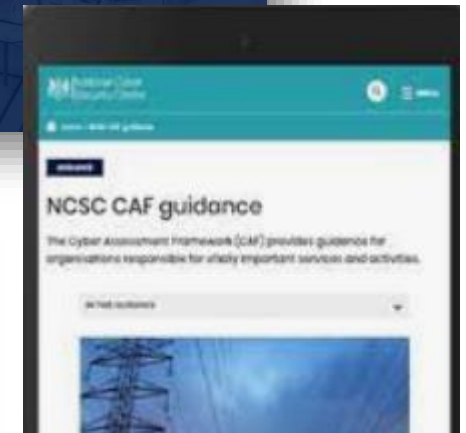
Duration  
**Part time 2 Years**

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# Further Resources



# Templar Executives: Further Support, including...

## Leadership and Governance

- Board Training
- Support to develop/refresh Cyber Security Strategy
- Executive mentoring
- Review of Board level policies
- NCSC Certified SIRO Training
- SIRO mentoring and support
- NCSC Certified IAO workshop
- NCSC Certified IAO elearning
- Cyber Awareness for Procurement teams and Contract Managers
- IG Suite of elearning e.g. GDPR/DPA 2018, DPIAs, SARs, FOI, Records Management

## Operational / Technical

- Cyber Security Awareness training e.g. NCSC Cyber Security and Hybrid Working
- Cyber Essentials Plus Guidance
- Review/Support: processes and technology for sharing information; network segregation; secure configuration; patch management; logging solutions; Enterprise Architecture; Technical Design Authority
- Cyber Security training for roles/transformation programmes; Cyber Security elearning for IT, HR, Finance, Procurement, Comms
- Incident Management, Business Continuity and Crisis Exercises

# Thank You

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**Templar Executives**  
Cyber Security Resilience For Business

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